	(Actual+Estimate (Feb&Mar)		
		FY2024 Budget	FY2024 Prediction
1	Operational REVENUES	343,085,500	337,819,428
2	Monthly Due	255,630,000	252,558,233
21	Initiation Fee	22,252,500	20,830,666
35	Outsourcing Commission	18,000,000	16,539,468
	ROOM RENTAL	26,000,000	23,587,731
	Equipment Rental	1,800,000	1,543,176
	Helper Charge	7,500,000	7,383,526
	Banquet Other	100,000	1,228,920
	Club Activities	3,800,000	4,809,157
	Interest	3,000	70,047
	Miscellaneous (Advertising, Sundry sales, etc.)	8,000,000	9,268,504
	Operational EXPENDITURES	400,763,000	401,088,366
	Personnel	139,000,000	141,273,851
	Transportation	360,000	278,622
	Business Consignment Fee		
	-	4,200,000	5,643,618
	Compensations Event operation	7,190,000	6,976,692
		4,000,000	4,904,538
	Performance Fee (Saturday Night Live, Concerts)	2,000,000	1,718,924
	Cost of Sales	2,000,000	1,943,148
	Sales promotion	2,200,000	1,668,782
	Advertising	400,000	74,238
	Conference	400,000	443,486
	External affairs expenses (incl. contingency - farewell & gifts)	150,000	157,320
	Communication and Delivery	6,700,000	6,471,476
	Books and Subscription	2,000,000	1,828,610
	Depreciation of fixed assets	40,000,000	34,031,808
	Utensils and Fixtures	50,000	81,600
	Supplies Page 18 Maintenance	3,000,000	4,697,048
	Repair & Maintenance No.1 Shimbun	18,000,000	17,321,290
	Utilities	4,754,000	4,930,386
	Rents	30,000,000 105,000,000	31,494,556
	Membership Dues		105,382,247
	Insurance	51,000 800,000	21,000
			792,850
	Taxes Commissions	23,258,000	22,868,497
	Commissions Expense/Provision of bad debts	5,650,000	6,083,753 0
	Miscellaneous	0	25
	Operational SURPLUS/DEFICIT	△ 57,677,500	△ 63,268,938
193		Δ 57,677,500	△ 63,268,938
	Non Operational REVENUES	26,184,000	26,172,314
	Recovery Levy	26,184,000	
	Revenue from valuation of Investment securities	26,184,000	25,524,000 648,314
	Non Operational EXPENDITURES	0	1,933,703
	Provision for future relocation	0	1,553,703
	Loss from valuation of Investment securities	0	1,933,703
	Non Operational SURPLUS/DEFICIT	26,184,000	24,238,611
200	•	20,104,000	24,230,011
	TOTAL REVENUE	360 260 F00	262 001 742
	TOTAL EXPENDITURE	369,269,500	363,991,742
		400,763,000	403,022,069
204	NET SURPLUS/DEFICIT	△ 31,493,500	△ 39,030,327

	FY2025 Draft Budget
Operational REVENUES	348,390,000
Monthly Due	257,170,000
Initiation Fee	24,000,000
Outsourcing Commission	18,000,000
ROOM RENTAL	26,000,000
Equipment Rental	1,800,000
Helper Charge	8,000,000
Banquet Other	1,000,000
Club Activities	4,800,000
Interest	70,000
Miscellaneous (Advertising, Sundry sales, etc.)	7,550,000
Operational EXPENDITURES	406,256,000
Personnel	143,140,000
Transportation	280,000
Business Consignment Fee	5,500,000
Compensations	6,290,000
Event operation	5,000,000
Performance Fee (Saturday Night Live, Concerts)	1,800,000
Cost of Sales	2,000,000
Sales promotion	1,700,000
Advertising	100,000
Conference	445,000
External affairs expenses (incl. contingency - farewell & gifts)	160,000
Communication and Delivery	6,700,000
Books and Subscription	1,850,000
Depreciation of fixed assets	33,500,000
Utensils and Fixtures	450,000
Supplies	5,450,000
Repair & Maintenance	19,512,000
No.1 Shimbun	5,000,000
Utilities	31,500,000
Rents	105,400,000
Membership Dues	21,000
Insurance	900,000
Taxes Commissions	23,258,000 6,300,000
Expense/Provision of bad debts	0,300,000
Miscellaneous	0
Operational SURPLUS/DEFICIT	△ 57,866,000
Operational SORF EOS/ DEFFETT	Δ 37,800,000
Non Operational REVENUES	26,019,000
Recovery Levy	26,019,000
Revenue from valuation of Investment securities	0
Non Operational EXPENDITURES	0
Provision for future relocation	0
Loss from valuation of Investment securities	0
Non Operational SURPLUS/DEFICIT	26,019,000
TOTAL REVENUE	374,409,000
TOTAL EXPENDITURE	406,256,000
NET SURPLUS/DEFICIT	△ 31,847,000
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