

# Statements of Cash Flows

	<u>2024/4-2025/3</u>	<u>2023/4-2024/3</u>	<u>Variance</u>
I Cash flows from operating activities			
1. Proceeds from operating activities			
Initiation fee	17,710,000	15,354,000	2,356,000
Monthly dues	246,209,961	243,436,810	2,773,151
Special levy	25,558,500	25,324,500	234,000
Outsourcing related revenue	22,972,579	15,108,589	7,863,990
Donation from Members	276,151	0	
Others	54,218,574	50,909,358	3,309,216
Total proceeds from operating activities	<u>366,945,765</u>	<u>350,133,257</u>	<u>16,812,508</u>
Accumulated gap on direct debit payment	(      △ 180,719 )	(      2,226,661 )	
2. Payments for operating activities			
Personnel expenses	169,351,638	168,024,286	1,327,352
Other expenses	<u>233,070,512</u>	<u>231,261,433</u>	<u>1,809,079</u>
Total payments for operating activities	<u>402,422,150</u>	<u>399,285,719</u>	<u>3,136,431</u>
Net	△ 35,476,385	△ 49,152,462	13,676,077
Proceeds from members' deposits	4,970,000	3,900,000	1,070,000
Refund of members' deposits	3,748,000	3,960,000	△ 212,000
Payments of scholarship fund	△ 39,000	△ 30,000	△ 9,000
Interest income received	<u>0</u>	<u>0</u>	<u>0</u>
Net cash provided/used in operating activities	<u>△ 34,215,385</u>	<u>△ 49,182,462</u>	<u>14,967,077</u>
II Cash flows from investing activities			
1. Proceeds from investing income			
Transfer from specified assets	0	0	0
Proceeds from rent deposits	<u>0</u>	<u>0</u>	<u>0</u>
Total proceeds from investing activities	<u>0</u>	<u>0</u>	<u>0</u>
2. Payments for investing activities			
Payments for transfer of specific assets	△ 27,085,960	△ 28,154,075	1,068,115
Payments for purchases of fixed assets	<u>0</u>	<u>983,364</u>	<u>△ 983,364</u>
Total payments for investing activities	<u>△ 27,085,960</u>	<u>△ 27,170,711</u>	<u>84,751</u>
Net cash provided/used by investing activities	<u>27,085,960</u>	<u>27,170,711</u>	<u>△ 84,751</u>
III Net increase/decrease in cash and cash equivalents	△ 7,129,425	△ 22,011,751	14,882,326
IV Cash and cash equivalents at beginning of fiscal year	31,979,841	53,991,592	△ 22,011,751
V Cash and cash equivalents as of Mar. 31, 2025 / 2024	24,850,416	31,979,841	△ 7,129,425